

Certificate of Participation

Presented to

Bernhard Heiden

for his/her active and invaluable participation as <u>Author</u> in the

Future of Information and Communication Conference (FICC) 2023 held virtually on 2–3 March 2023.

He/She has also presented a paper titled "Aspects of the Central and Decentral Production Parameter Space, its Meta-Order and Industrial Application Simulation Example"

Pascal Lorenz

Chair, Future of Information and Communication Conference 2023 Professor, University of Haute Alsace France

